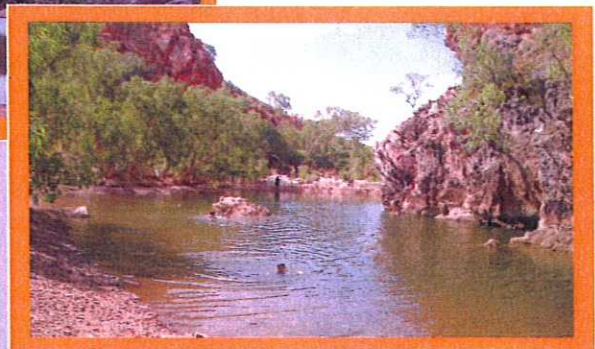
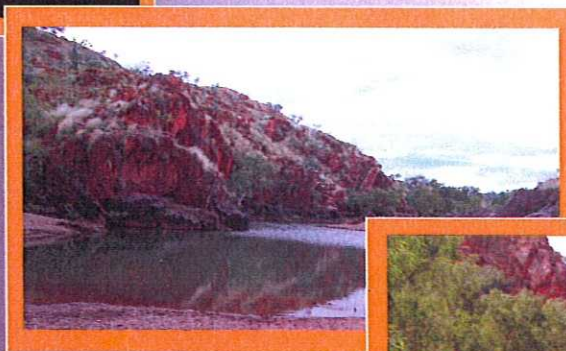




# Shire of Halls Creek

Annual Report  
2005 - 2006



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## **1.0 MISSION STATEMENT**

To meet the expectations of the people through strong leadership, effective communications, support and efficient service delivery whilst recognising the cultural diversity within the Shire of Halls Creek.

## **2.0 SHIRE FACTS AT A GLANCE**

### **SHIRE STATISTICS 2005/06**

Population	4,300
Distance from Perth (km)	2,837
Number of Electors	1,883
Residential Dwellings	826
Area (sq km)	142,908
Length of Sealed Roads (km)	360
Length of Unsealed Roads (km)	1,433
Total Rates Levied	\$941,470
Total Revenue	\$9,900,000
Council Employees (FTE)	35

### **TOURIST ATTRACTIONS**

- Purnululu (Bungle Bungle) National Park
- Wolfe Creek Meteorite Crater
- China Wall
- Old Halls Creek
- Sawpit Gorge
- Caroline Pool
- Palm Springs

### **LOCAL INDUSTRIES**

- Beef
- Cattle
- Gold & Nickel Mining
- Nickel Ore Processing
- Mineral Exploration
- Tourism
- Retail & Road Trade
- Aboriginal Art Centres



### **3.0 ELECTED MEMBERS**



**President Trish McKay  
Town Ward (2007)**



**Deputy President Jamie Savage  
Town Ward (2007)**



**Cr Max Thomas  
North Ward (2007)**



**Cr Stanley Bedford  
Town Ward (2009)**



**Cr Lynette Craig  
Central Ward (2009)**



**Cr Julianne Johns  
South Ward (2009)**



**Cr David Skeahan  
South Ward (2007)**



**Cr Harold Boomer  
South Ward (2009)**

## **4.0 PRESIDENT'S REPORT**

Report by Trish McKay

2005/06 proved to be another exciting and rewarding year for me personally, with a number of new and continuing initiatives supported by Council/the Shire. My special thanks go to my fellow Councillors and to the Shire staff for their collective energy, enthusiasm and commitment throughout the year. So often, this is taken more or less for granted, but those close to you know and appreciate just how much of yourselves you give for the benefit of the Halls Creek community and those throughout the broader Shire area. For this I thank you most sincerely.

Sadly, Chief Executive Officer, Peter McConnell and wife Carmel decided to relocate to Mount Magnet towards the end of the 2005/06 year, bringing to an end 11 years of dedicated service and contribution to the Halls Creek Shire. There were several functions in Town to recognise their collective achievements and to wish them well in their new venture. Mr Bob Smillie took over the reigns as interim CEO whilst applications were invited for a permanent replacement. We also farewelled Councillor Harold Boomer from the team at the end of the financial year, after a solid contribution as an elected representative for the Shire's South Ward.

Our biggest and most challenging project in 2005/06 was without doubt the construction of the new Aquatic and Recreation Centre. Practical completion of the facility was certified on 1<sup>st</sup> May 2006, approximately 11 months later than originally expected. A number of delays were occasioned throughout the project life-cycle, principally due to seasonal conditions and the sheer difficulty of obtaining required materials, and of procuring and retaining reliable contractors, in such a remote regional location. The original intent to tackle the project in two distinct stages (Pool first and then the undercover Recreation Courts second) was also modified along the way, to take advantage of favourable pricing in the world steel market at the time.







It was a credit to CEO, Peter McConnell's, extensive networks that we were able to secure the personal presence of the Premier of Western Australia, the Hon. Alan Carpenter MLA, at the official opening of the new facility. Mr Carpenter was well supported by a range of other dignitaries from Local, State and Federal government, and from the private sector. It is estimated that up to 300 people were on hand for the opening which took place on Wednesday 26<sup>th</sup> July 2006. The proceedings were covered by the GWN Television News network, and supported by ABC Radio who broadcast live from poolside throughout the morning's proceedings.



The Shire is currently working with the Project Managers, Monsoon Architects, and another of the sponsors, Rio Tinto / Argyle Diamonds Ltd, to finalise design and erection of multiple shade umbrellas throughout the grounds of the new centre, plus a covered tiered-seating array (small "grandstand") alongside the main pool. Aside from a small number of remaining defects to be resolved during the formal warranty period, this is really the last of the "construction" work to be undertaken.

## **5.0 CHIEF EXECUTIVE OFFICER'S REPORT**

Report by Tony Richman

As incoming Chief Executive Officer, I have great pleasure in presenting a report on the activities of the Shire of Halls Creek during the 2005/06 financial year.

Although not physically in-situ at any stage during the year myself, it is clear from Shire records that the reporting period was both hectic and challenging, with a number of changes to the Executive Management Team ie:

- ✚ Executive Manager, Corporate Services, Charlie Brown, leaving to be replaced by Andrea Nunan
- ✚ Long-standing CEO, Peter McConnell, transferring to Mount Magnet, to be replaced on an interim basis by Bob Smillie, and subsequently (July '06) by myself on a more permanent basis
- ✚ Executive Manager, Technical Services, Colin Keen, returning to Perth, to be replaced by Phil Seeley
- ✚ Executive Manager, Community Development, Jo Morley, transferring to Centrelink, to be replaced by Shelley Pike.

Major projects completed during the 2005/06 year included:

- ✚ The Aquatic and Recreation Centre;
- ✚ Re-development of the Shire Administration Offices;
- ✚ Completion of Triplex (staff housing) construction;
- ✚ Significant upgrade of the Airport Security;
- ✚ Significant upgrade of the Depot Security;
- ✚ Replacement of Heavy Plant, as well as light fleet vehicles
- ✚ Upgrade of the Halls Creek Refuse Disposal Site.

A pre-existing arrangement with Pearl Coast Amusements for the provision of arcade games / amusement machines within the Halls Creek Drop-in-Centre was terminated and the equipment removed to allow extra space to develop other activities. Staff at the Centre agreed to focus more on providing activities that encouraged co-operation and teamwork, and to offer alternatives to television/play station/video game type stimulus.

The Drop-In Centre was opened in early 2003, to provide the young people of Halls Creek with the opportunities to socialise and develop knowledge and skills in a safe and supportive environment. Despite operating for 2.5 years, it was recognised during 2005/06 that no clear guidelines, procedures or policies had been developed as a guide for youth workers and young people using the service. Work commenced on a formal Manual to clearly define service delivery process, procedures and guidelines.



Several policies dealing with privacy and confidentiality, safety, grievances, drugs and alcohol, and rights and responsibilities of the Halls Creek Youth Service were developed and adopted by Council for inclusion in this Manual.

Dog issues (including some attacks) were prevalent at one point during the 2005/06 year, prompting Council to undertake a letter drop via the mail and directly to houses, to remind people of their obligations as a dog owner. At the same time, Council's policy on dog ownership was reviewed,

After a period of 8 years during which dog registrations had not attracted any charge, as from 1<sup>st</sup> November 2005, Council re-commenced charging the legislated Dog Registration Fees as prescribed in the *Dog Regulations 1976*. The registration fees then applied to the Town of Halls Creek, McBeath, Mardiwah Loop, Nicholson Block and Red Hill Communities. Registration fees were also deemed applicable to any unregistered dog coming in from outlying Communities and found in the Town of Halls Creek or the aforementioned communities. Pastoral Stations and other Aboriginal Communities not mentioned previously continued to enjoy exemption from the charges. Communities were actively encouraged to adopt a "two dog per house" policy and individual householders educated in the responsible ownership of dogs.

Council continued to actively review its Registers of Policies and Delegations throughout the year, and separately sought support from the Kimberley Zone of the WA Local Government Association to increase the consideration of \$50,000 stated in Part 4 "Tenders for Providing Goods & Services (s 3.57)" part 11 (1) in the *Local Government (Functions & General) Regulations 1996* to \$100,000, to better recognise the additional costs of "doing business" in the northern parts of our State.

Several amendments to the Town Planning Scheme were considered by Council and approved, to reflect the construction of Stan Tremlett Drive, the expansion of the Kimberley Hotel, and the release of a portion of the Airport Land for residential development by Landcorp.

The Shire of Halls Creek resolved to prepare a Local Planning Strategy way back in September 2001, and had been working on the project steadily since that time. Significant stakeholder involvement was undertaken with Councillors, Council Officers, Government and Community Agencies and the Halls Creek Community, both within the townsite and Shire wide prior to the formal advertising period for a Discussion Paper, the "*Halls Creek Horizons Local Planning Strategy June 2005*". This document was advertised from 07 September until 18 November 2005, with only eight submissions received in response. Council formally adopted a later derivative of the Discussion Paper at its meeting in May 2006. The "Shire of Halls Horizons Creek Local Planning Strategy May 2006" will now provide a vision and an action plan for growth and development in Local Government areas for the next 10 -15 years.

The *Local Government Act 1995* requires that goods and services provided from outside suppliers must be subject to public tender where expected payments are in excess \$50,000 per annum. During 2005/06, the following Tenders were let:

- ✚ Tender 05-05/06 Contract Electrical, Air-conditioning and Refrigeration Maintenance Services

- ↓ Tender 06-05/06 Supply of Goods and Services - Plumbing, Drainage and Associated Works
- ↓ Tender 07-05/06 Mechanical, Steel Fabrication and Fencing Works.

A number of community and Interagency meetings were also initiated in 2005/06, to discuss community concerns related to the increase in young children and youth seen on the streets of Halls Creek (both day and night). Participants/stakeholders identified an immediate need to develop new and innovative ways of dealing with street present youth, in order to decrease the incidents of anti-social behaviour and vandalism in the town area. Key agencies including the Shire of Halls Creek, the Department for Community Development, Department of Justice and the Department for Indigenous Affairs subsequently met to progress the Helping Young People Engage (HYPE) concept. Its objectives are:

1. To engage with children and young people that are street present to gather useful information that will assist in determining ways of reducing anti social behaviour in the town of Halls Creek.
2. Ensure that the Community is informed about HYPE and its potential outcomes in reducing anti social behaviour.
3. To develop an interagency approach to dealing with Young people and Children at risk.

With funding provided via the State Department for Community Development, Council subsequently agreed to implement the HYPE program based around its Youth Services group.

On advice from the Shire's Auditor, Mr David Tomasi (UHY Haines Norton), Council resolved during 2005/06 to change its accounting policy governing the revaluation of land, buildings and infrastructure assets from that of doing regular revaluations, to deeming that the asset valuations at 01 July 2004 be the cost of these assets, and that all assets acquired from 01 July 2004 onwards be valued using the cost method, in accordance with Australian Accounting Standards. The change is expected to be far more cost-effective over the medium to long term.

In late 2005, the Shire engaged the services of Mr Mark Casserly of CCS Strategic Management to assist in the preparation of operating policies for the new Aquatic and Recreation Centre. A Policy and Operations Manual was subsequently drafted and adopted by Council. CCS Strategic Management was also instrumental in staff recruitment and training requirements. The newly appointed Centre Manager, Mr Rod Woolf commenced with the Shire in the second half of the year.

At its June 2006 meeting, Council agreed to engage the services of Little Fish (Alice Springs) to assist with financial governance training and the alternate preparation of financial management reports. Funding of \$25,000 was generously contributed by the Department of Local Government and Regional Development's Capacity Building Unit in support of this initiative. The Little Fish financial management and governance training package has been successfully used by Indigenous corporations in the Northern Territory, South Australia and Western Australia for many years and its successful

implementation in the Halls Creek Shire will be of benefit to the elected members and staff in developing better governance practices.

The Management Report accompanying the Audit Opinion for the 2005/06 financial year raised a number of matters of concern. Some of these were subsequently resolved administratively with others referred to Council for policy based decisions. Council and its newly installed Executive Management Team will need to work hard to address those remaining outstanding. It is clear that the extensive construction program undertaken over the last 2-3 financial years has drawn heavily on Councils reserves, and incurred additional loan-based debts which will take some time to extinguish. The recurrent operating costs of the new Aquatic and Recreation Centre, expected to be significant, will conspire to lengthen the period of the Shire's financial recovery.

## **6.0 EXECUTIVE MANAGER REGULATORY SERVICES REPORT**

Report by Tony Morley

### **6.1 BUILDING CONTROL**

The reporting year (July 2005 - June 2006) showed a total value of approved building work of \$13,299,796. This was a small increase on previous year figures.

The figures for the township and the surrounding communities respectively were \$3,488,316 and \$9,811,480.

In relation to the surrounding communities, this was an increase of \$5,905,832, compared to the 2004-2005 reporting period. This was reflected in the increase in number of houses (26) and renovations (4) approved and being built during this period for the surrounding communities.

Projects worked on during the reporting period included:

- ✚ 7 houses for Mindibungu (Billiluna) Community
- ✚ 12 Houses for Balgo Community
- ✚ 3 houses for Mulan community
- ✚ 3 houses for Frog Hollow Community
- ✚ 4 renovation upgrades for Flywell Community
- ✚ A new Health Clinic and Adult Learning Centre for Yiyili Community
- ✚ Construction of best practice conservation facilities for the Kimberley Wilderness Adventures site
- ✚ Upgrading of East Kimberley Tours' facilities at the Bellburn Creek site within Purnululu National Park in the Bungle Bungles
- ✚ Facilities at the Coyote Gold Mine, 300km from Halls Creek on the Tanami Highway
- ✚ \$1,700,000 reconstruction of the Halls Creek Kimberley Comfort Inn Public and saloon bar (completed during this period)
- ✚ Halls Creek Aquatic and Recreation Centre (officially opened in July 2006).

Energy efficiency provisions were introduced into the Building Code of Australia on the 1st of July 2005 for all commercial buildings, apart from dwellings and extensions which were introduced in 2003. All commercial premises must now consider thermal insulation of the walls, roof, and



the ability of piping and ductwork to be sealed from breezes. These measures were introduced from 1st November 2005 to help reduce the costs associated with cooling commercial premises in Halls Creek.

## **6.2 RANGER SERVICES**

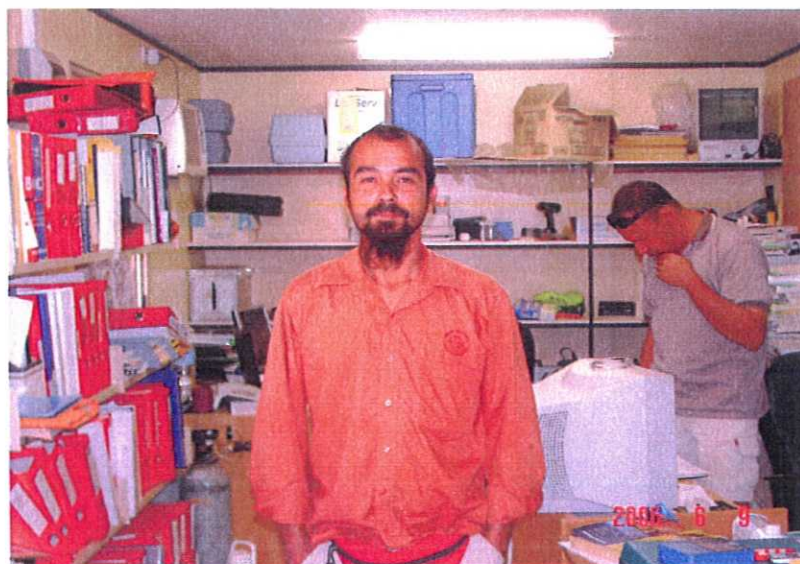
A new Ranger, Peter Hampton, took over from Mick Wilkie during the reporting period.

From the 1st July 2005 to the 30th June 2006, a total of six (6) registered dogs were impounded. All of their owners were given warnings for not restraining dogs properly. Although previously free to encourage residents to register their dogs, a registration fee was introduced during the 2005/06 financial year.

A further twelve (12) unregistered dogs were impounded during the reporting period - all were destroyed after seventy-two (72) hours.

In all, a total of two hundred and fifty three (253) dogs were destroyed throughout the Shire. The majority of these were destroyed on outlying communities or town camps. Other animals destroyed included 7 cats.

The Community Dog Control Program has been reinstated for the town and the outlying communities and all Environmental Health personnel have now received formal training in best-practice dog control methods. As a result, more than 860 dogs have been treated with Cydectin® for control of scabies and internal parasites.



New Shire Ranger, Peter Hampton, with Environmental Health Field Support Officer, Stewart Morris, in the background

### **6.3 DISABILITY SERVICES**

The Shire's Disability Services Plan continues to be referred to developers and builders. It is pleasing to report that the majority of submitted applications contain requirements for the provision of grab rails to toilet and shower areas.

A number of issues of access in remote Communities are being addressed through the Housing and Essential Services Committee meetings in Kununurra. These include the proposal to have footpaths and foot bridges with lighting in Turkey Creek, and concrete paths in Ringer's Soak for wheelchair bound residents.

### **6.4 ABORIGINAL COMMUNITY ENVIRONMENTAL HEALTH OFFICERS**

The service comprising of Andrew Casey (EHO) and Stewart Morris (AEHW), has developed strongly over the year, working in with the Ranger and Regulatory Services, providing a range of environmental health services to aboriginal communities throughout the Shire.

The 'dog program' continued to occupy much of the team's time and resource, as dog numbers and dog health remain an obvious environmental health issue on communities.

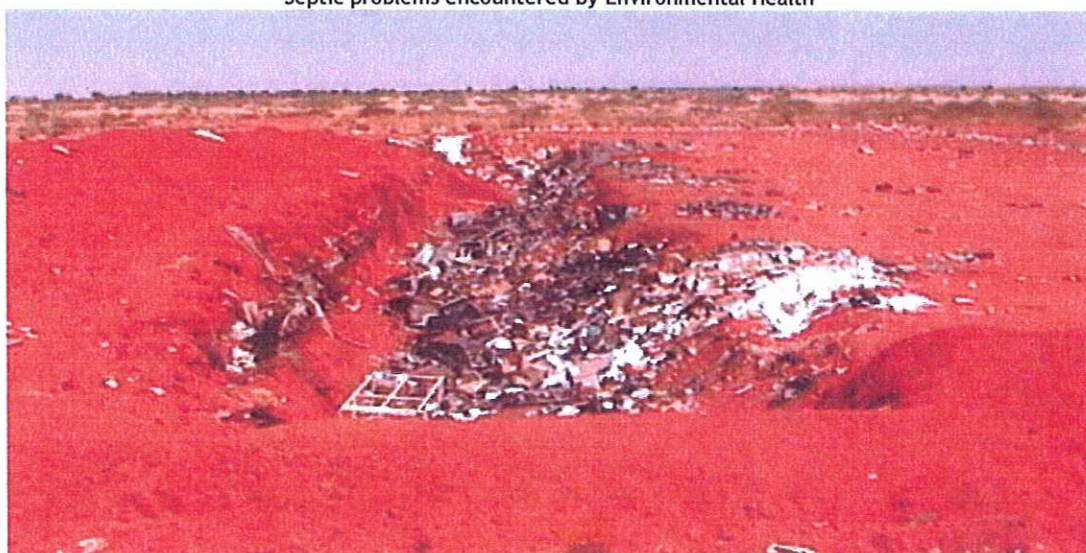
Another point of focus has been in the monitoring and reporting of faulty or inadequate infrastructure maintenance on communities, which in many areas still remains inadequate, despite the efforts of numerous agencies involved in servicing communities. A lot of effort has been put into highlighting these organisational inadequacies to the appropriate management bodies, and in lobbying on behalf of communities for a more comprehensive and effective provision of essential services maintenance.

While there have been numerous successes, and a lot of work done by various bodies over the year in terms of the provision and/or maintenance of essential environmental health services on aboriginal communities, with many improvements, there is still obviously much more to be done by all involved to bring all communities in the Shire up to an equitable level.





Septic problems encountered by Environmental Health



Community Rubbish sites requiring upgrading

## 6.5 MOSQUITO CONTROL

The Shire maintains a flock of fowls as an early detection system for mosquito-borne viruses such as Ross River Virus, Barmah Forest Virus and Murray Valley Encephalitis.

Murray Valley Encephalitis seroconversion showed up in eight samples of the in regular blood samples taken from the chickens. This was in the period of March, April and May 2006.

Media statements from the Department of Health were first released on the 24th February 2006 following detection and seroconversion at Salay Malay Mine in February 2006. The Aboriginal Community Environmental Health Officers distributed this information throughout the Shire.

The surveillance program, which is undertaken in conjunction with the University of Western Australia, detected widespread activity of MVE virus in the Pilbara, Northern Gascoyne and Kimberley regions throughout the period February - June 2006.

The Shire was vigilant in treating for mosquito breeding within the town area during this period and also conducted Mosquito fogging at a number of Communities.



Environmental Health Officer treating areas for mosquito breeding

## **6.6 TOWN PLANNING**

The Shire was successful in gaining the (part-time) services of Jo Barkla, a qualified Town Planner, on a shared basis with Department of Planning and Infrastructure and the Shire of Wyndham East Kimberley. This



arrangement followed the success of a similar arrangement involving Ms Emma Hitchens.

The Halls Creek Horizons Local Planning Strategy was adopted in May 2006 and endorsed by the Western Australian Planning Commission in June 2006. This key document will enable informed decisions to be made within the framework of a town planning scheme and will provide a vision and action plan for growth and development in the Shire of Halls Creek over the next 10-15 years. It analyses existing and future key issues to assist Council in its land use and development decision - making.

## **7.0 EXECUTIVE MANAGER TECHNICAL SERVICES REPORT**

Report by Phil Seeley

### **7.1 INTRODUCTION**

Undertaking operations in remote locations has become increasingly difficult and expensive due (a) to the need to compete with the Mining industry for qualified employees and (b), the general shortage of suitable and reliable contractors. The experiment with the predominant use of private contractors in place of Shire-owned operations has failed miserably, with a number of significant cost-overruns and recurring problems with poor quality workmanship. A good Shire work force supplemented by proven local contractors would appear to be a more preferable alternative. Unfortunately in the past this has not happened with too many "out-of-town" and unreliable contractors going unmanaged proving very costly and unproductive. During the year the strategy has been to address or improve the efficiency and effectiveness of operations and management ie:

- ⬇ improve the reliability and calibre of local employees
- ⬇ to improve the standard of plant and machinery
- ⬇ improve training provided to employees
- ⬇ use of contractors only when necessary
- ⬇ sharing of risk
- ⬇ undertake cost analysis and positive management of resources, both direct and contract
- ⬇ development of management procedures and processes to ensure improved efficiencies
- ⬇ improved relations between management and employees.

### **7.2 ROADS**

#### **RURAL ROADS:**

During 2004/05, the majority of all rural roads maintenance grading was carried out by third party contractors. As mentioned above, this approach proved problematic with the maintenance budget blowing out and a number of instances of generally poor workmanship.

Several different contractors were used during the year and basically left under to their own devices. By the time complaints were received in the Office, the contractors concerned had moved on.

The strategy for the coming 2005/06 financial year will be to re-introduce a Shire grader on to maintenance and use Station or Community graders on roads in close travelling distance to keep mobilisation cost down, and have the "Bush Crew" do maintenance close to their construction jobs.

Further savings to Council can be obtained by carrying out the following:

- ✚ cut down on costly mobilisation
- ✚ off-set mobilisation against private hire
- ✚ cut down on plant maintenance cost by using West Trac mechanics when they are en-route to nearby mine sites
- ✚ efficient programming
- ✚ reduce the risk of theft by leaving un-manned camps at Pastoral Stations or Mine sites
- ✚ Use community-owned graders for opening up works close to their home bases.

Operation of contract works does require a high level of management and, without this, can be considered to be less efficient overall and does not share the same risk and responsibility as that borne by Council.

The Shire has undertaken extensive maintenance of rural roads and has adopted a strategy, in association with Main Roads WA, of focusing on improved drainage and clearance of the back cuts of rural roads. Maintaining clearances improves road safety and drainage and allows progressive transfer of materials back onto the pavement. With each maintenance grade, it is intended to improve the formation and camber of the pavement thereby encouraging water to disperse. Subsequent grading after the wet season will be carried out more effectively and in a shorter time. The desired outcome is to have the roads trafficable for longer, closed for shorter periods and opened sooner. In practice, this will be very difficult to achieve as the standard we have set is very high.

The Shire has been working in a support role with Aboriginal Communities and Government bodies to provide assistance in servicing remote communities. The intention is to encourage the Communities to become more self sufficient and only draw on Shire resources as and when required.

The Shire of Halls Creek, Main Roads WA (MRWA) and the NT Government are working together to formulate a joint approach to Federal Government for the continued improvement and development of the

Tanami Road. Significantly, the Shire has been working closely with MRWA to achieve a higher standard for this road.

Future planned improvements on the Duncan Road include construction of culverted floodways and realignment and reconstruction of the Black Elvire river crossing.

All rural roads have been surveyed and data input to the ROMAN asset management system.

The two Shire owned traffic classifiers are in permanent operation, one on the Duncan Road and the other on the Tanami Road. Two other classifiers have been purchased and will be used on Aboriginal Community access roads.

Other rural road works carried out during the year included:

- ↓ repairs to a large blow out on Tanami Road near Balgo turn off
- ↓ completion of the 25km of formation, drainage and gravel sheeting through the Carranya Section of the Tanami Road
- ↓ continued preparation for future realignment and drainage improvements through the Hills Section of the Tanami Road
- ↓ preparation for re-sheeting and possible sealing of Tanami Road past Ruby Plains
- ↓ minor re-sheeting between Billiluna and Carranya
- ↓ improved formation, drainage and gravel sheeting on the Duncan Road
- ↓ repairs to 400 metre long wash out on The Tanami Track near the Northern Territory border
- ↓ repairs to bitumen section on approach to Halls Creek crossing
- ↓ placing of rock protection on floodway at Little Wolf Creek.





Completed Carranya section of the Tanami Track



Shire of Halls Creek maintenance grader in operation

### **URBAN ROADS:**

General maintenance of urban roads within the Halls Creek Townsite has been undertaken to the levels of expenditure determined by the budget allocations. A priority has been placed upon the maintenance and improvement of urban road verges and nature strips.

- ✚ drainage channels have been cleaned and a scheduled program of works has been initiated
- ✚ inspections have been undertaken during wet weather to identify areas requiring further attention
- ✚ all urban roads and footpaths have been surveyed with resulting data input into the ROMAN Asset Management System
- ✚ a number of other minor works have been carried out:
  - pot hole repairs on Town streets
  - Thomas Street foot path
  - drainage maintenance
  - regular maintenance of nature strips
  - street cleaning.

### **7.3 TOWNSITE**

- ✚ The management strategy is to develop and encourage ownership and pride by town workers
- ✚ There is now one (1) appointed worker to carry out maintenance at the Oval, Civic Hall Grounds and nature strips
- ✚ Oval reticulation has been replaced with a semi manual method due to the poor reliability of the old system and ongoing problems with wanton vandalism
- ✚ Drain clearing and maintenance has been carried out
- ✚ Oval and mediums maintained to a very high standard
- ✚ Regular litter control
- ✚ Shire offices and visitors centre grounds maintained
- ✚ Plants and trees are being propagated for future beautification works planned
- ✚ Maintenance work has been carried out on the Cemetery.

### **7.4 UTILITIES**

- ✚ Work with the Water Corporation is ongoing, the Shire undertaking re-instatement of concrete cross overs in Wellman road on a chargeable works basis
- ✚ The Shire continues to work co-operatively with the Water Corporation supplying sand for the water main replacement program and grading of roads out to the bore fields. These are done on a fee-for-service basis

- ✚ The Shire co-operates and assists Telstra with reinstatement works around the Town
- ✚ The Shire co-operates with Western Power and the Water Corporation by allowing the storage of equipment in the Shire Depot.

## **7.5 WORKS DEPOT**

- ✚ Employment of a Boiler Maker/Welder has eased the daily work load on the Shire Mechanic
- ✚ Westrac Mechanics are used to undertake field servicing and general repairs to Shire-owned heavy equipment as this has been found to be more cost-effective
- ✚ Maintenance schedules have been introduced for all vehicles
- ✚ Roadworthiness inspections of vehicles is being carried out progressively
- ✚ Plant is now being regularly serviced
- ✚ A new electric gate installed at the depot is now operational
- ✚ A hydraulic can crusher is now in regular operation
- ✚ Signs have been racked and sorted
- ✚ General house keeping and safety has been improved
- ✚ Arrangements have been made to re-cycle used engine oil and batteries.

## **7.6 AIRPORT**

The *Aviation Security Act 2004* came into effect on 15 March 2005, necessitating considerable improvements to the security at the Halls Creek Airport:

- ✚ a full perimeter security fence was constructed
- ✚ a detailed security audit was carried out and report prepared
- ✚ grant applications were made for funding
- ✚ selected staff were given formal training in aviation security management
- ✚ daily safety inspections of the airport were introduced and regularly undertaken
- ✚ a number of staff were trained to become Reporting Officers for the Airport

- ✚ The Shire continued to manage the Airport fuel outlet on behalf of Air BP. The former reliability issues with this installation were overcome during the year
- ✚ A new water service was provided at the Airport; this addressed major water wastage and associated costs
- ✚ The extension of clearways on Runway 04/22 was also completed.

## **7.7 WASTE COLLECTION SERVICES**

The waste collection service was outsourced to Steve Woodhouse Contracting and operated quite well throughout the year.

## **7.8 WASTE MANAGEMENT**

Maintenance of the rubbish tip was undertaken on a regular basis.

## **7.9 RURAL COMMUNITIES**

The Shire continued to work closely with a number of Aboriginal Communities, providing assistance in the following areas:

- ✚ Technical Support and advice as required
- ✚ contract use of Community-owned equipment (if required) on roadworks
- ✚ assistance with maintenance of plant
- ✚ make plant available for hire
- ✚ casual employment opportunities for community residents.

## **7.10 PRIVATE WORKS**

With the large amount of capital works in Halls Creek at the moment, the demand for Shire resources has risen and Private Works proved very profitable. Large scale projects by the Water Corporation and the Department of Housing and Works provided extra work for not only the Shire but also for local contractors.

Although this is an added workload for Shire staff, it proved possible to carry out private works without letting other responsibilities suffer. Financially, it has been a big plus for the Shire, generating much needed extra revenue. An added bonus is that Shire staff are paid from outside funding for the duration of their time spent on the private works.

## **7.11 ADMINISTRATION**

Procedures and processes have been developed to allow improved and effective management of the Technical Services Department ie:

- ✚ staff Appraisals are carried out for all staff



- ✚ Wunan Civil Works Committee meetings are attended by the Executive Manager, Technical Services
- ✚ better control of equipment issued
- ✚ training is being planned on a regular basis
- ✚ road reports are regularly issued during the wet season
- ✚ Road-Wise meetings are attended by the Executive Manager Technical Services.
- ✚ Works orders continue to be used and developed.

### **7.12 EMERGENCY SERVICES**

The Executive Manager, Technical Services is the nominated Chief Fire Control Officer. Support and assistance is provided to the Fire and Emergency Services Authority. Full cooperation and liaison is given to Police, Hospital, Ambulance Service and the Royal Flying Doctor Service.

### **7.13 POOL / RECREATION CENTRE**

The Shire was heavily involved in the construction of the new Pool and Recreation Centre throughout the 2005/06 financial year. Practical completion was certified in May 2006, and remaining site works continued in preparation for a formal opening by the Premier, the Hon. Alan Carpenter MLA in July 2006.



**The Pool / Recreation Centre nears practical completion**



## **8.0 EXECUTIVE MANAGER COMMUNITY DEVELOPMENT REPORT**

Report by Tony Richman

### **8.1 COMMUNITY DEVELOPMENT**

Jo Morley transferred to take over the management of the local Centrelink Office in the closing stages of the 2005/06 financial year, and was then replaced in the role of Executive Manager, Community Development, by Shelley Pike. Prior to her leaving the Shire, Jo contributed significantly to the Community Development portfolio, securing several significant sources of grant funding, overseeing the development of additional new policies and procedures for the Youth Centre, and also making key contributions to the draft Operating Manual for the new Aquatic and Recreation Centre.

Keith Lethbridge (seconded to the Shire from the State Department of Indigenous Affairs) continued his project work with Indigenous organisations, with a focus on:

- ✚ Ongoing governance training, financial management, business management and social development with such organisations as Tjurabalan Pastoral Company and Ngunjiwirri Aboriginal Corporation
- ✚ Facilitation of Annual General and other Meetings of the many Indigenous Corporations within the Shire of Halls Creek
- ✚ Issues include housing, Native Title, dispute resolution, governance training, preparation for musters and site protection
- ✚ Working with the Elders Reference Group towards an Indigenous Justice Agreement for Halls Creek. Through this agreement, Elders will have a greater role in the Juvenile Justice Team meetings, support of children undergoing programs at the Galeru Youth Support Program at Mt Pierre and advising Magistrates at court
- ✚ Participation in the District Health Advisory Council which advises the State Minister for Health on health-related matters of local concern.

### **8.2 YOUTH SERVICES**

The Youth Services Co-Ordinator's position was vacant for over a month at the beginning of the reporting period, but Ms Anna Jamieson, a youth worker from Townsville, was eventually recruited and took up her post in September 2005.

Despite losing 2 of our youth workers at one point (both for medical reasons), 4 local staff continued to be employed as casuals with 2 additional on-call. All worked extended hours at certain times to meet the additional demands of the CrocFestival and to cover staff shortages at Garnduwa.

Attendance at the Centre varied daily from 10 - 25 children, dependent on both the new timetable and other recreational activities on offer i.e. Garnduwa sports and the dance group.

Youth workers actively assisted Garnduwa in running sports activities during the school holidays and evening basketball clinics and participated in other events such as movie nights, the concert by the Broome TAFE Band, the Young Women's Camp at Caroline Pool, and week-end field trips with the Language Centre.

The permanent stage at the Sports Oval was completed in time for use by the Croc Festival, and approximately 50 local kids involved from Halls Creek and Red Hill were assisted by the Youth Services dance group to deliver a presentation of Mother Aura. Shire Youth Workers and the kids themselves made the necessary stage props for this performance.

Youth Services staff were also heavily involved in the organisation and delivery of the annual "King of the Kimberley" basketball competition. Financial support for this region-wide competition was forthcoming from a number of local businesses, with Argyle Diamonds also contributing \$2,000 in prize money. The Shire sponsored the cost of trophies presented.

The first dance theatre workshops, funded by the National Suicide Prevention Strategy were held in Balgo and Billiluna during the September/October 2005 school holidays. A number of expressions of interest from artists in Western Australia were received. A local group "Eagle Hawk Theatre Dance" was eventually selected to facilitate the workshops. Verbal feedback from Balgo BRACS indicated that the workshops were extremely well received and Eagle Hawk has advised that they have been a number of requests from other areas in the Kimberley to facilitate similar activities.



Local Youth, Utilising the Drop-in-Centre

Gatekeeper training and subsequent community workshops (suicide prevention) were facilitated during the 2005/06 year with assistance from the Ministerial Council for Suicide Prevention. The Shire concentrated on recruiting people from remote communities for the Gatekeeper training, in the hope that they would co-facilitate courses in their own communities at a later date.

The Shire also purchased a mobile disco from Halls Creek Police through a Bailiff Auction, to allow Youth Workers to provide more evening and week-end activities, as well as an opportunity for local kids to develop their talents within the performing arts.

### 8.3 VISITOR'S CENTRE

Numbers of tourists utilising the Centre throughout the 2005/06 reporting year were somewhat down on the equivalent for the preceding year. Data from Kununurra identified the cost of fuel as the primary reason for this.

The following table records number of individual visitors coming through its doors, and alighting from coaches by month:

Halls Creek Visitor's Centre - Attendance Data – 2005/06

Month	Individual	Coach	Total
Jul 05	7,238	89	7,327
Aug 05	9,326	46	9,372
Sep 05	4,059	171	4,230
Oct 05	2,169	31	2,200
Nov 05	215	0	215
Dec 05			
Jan 06			
Feb 06			

Mar 06			
Apr 06	1,895	0	1,895
May 06	9,183	161	9,344
Jun 06	9,217	168	9,385
<b>TOTALS</b>	<b>43,302</b>	<b>666</b>	<b>43,968</b>

The tabulated information continues to be used to assist in determining when to close and open the Visitors Centre at the start and end of the season. Data from Kununurra Visitors Centre indicates that the tourist season is growing longer, with (predominantly German) tourists in particular visiting as late in the calendar year as November.

The Centre closed from 5<sup>th</sup> November 2005 through to 10<sup>th</sup> April 2006, during which time its Manager, Mrs Tancie O'Halloran, took the opportunity to redeem hours worked in excess of the standard requirement, in order to keep the Centre open on weekends during the peak season.



# SHIRE OF HALLS CREEK

## FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

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**INDEPENDENT AUDIT REPORT  
TO THE ELECTORS OF THE SHIRE OF HALLS CREEK**

**Scope**

***The financial report and Council's responsibility***

The financial report comprises the income statement by nature or type, income statement by program, balance sheet, statement of changes in equity, cash flow statement, rate setting statement and accompanying notes to the financial statements for the Shire of Halls Creek for the year ended 30 June 2006.

Council is responsible for the preparation and true and fair presentation of the financial report in accordance with the Local Government Act 1995 (as amended). This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

***Audit approach***

We conducted an independent audit in order to express an opinion to the electors of the Shire. Our audit was conducted in accordance with Australian Auditing Standards, in order to provide reasonable assurance as to whether the financial report is free of material misstatement. The nature of an audit is influenced by factors such as the use of professional judgement, selective testing, the inherent limitations of internal control, and the availability of persuasive rather than conclusive evidence. Therefore, an audit cannot guarantee that all material misstatements have been detected.

We performed procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act 1995 (as amended), including compliance with Accounting Standards and other mandatory financial reporting requirements in Australia, a view which is consistent with our understanding of the Shire's financial position, and of its performance as represented by the results of its operations and cash flows.

We formed our audit opinion on the basis of these procedures, which included:

- examining, on a test basis, information to provide evidence supporting the amounts and disclosures in the financial report; and
- assessing the appropriateness of the accounting policies and disclosures used and the reasonableness of significant accounting estimates made by the Council.

While we considered the effectiveness of management's internal controls over financial reporting when determining the nature and extent of our procedure, our audit was not designed to provide assurance on internal controls.

**Independence**

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

**Audit Opinion**

In our opinion, the financial report presents, fairly in accordance with the requirements of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended), applicable Accounting Standards and other mandatory professional reporting requirements, the financial position of the Shire of Halls Creek as at 30 June 2006 and the results of its operations and its cash flows for the year then ended.



# SHIRE OF HALLS CREEK

## FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

### INCOME STATEMENT BY PROGRAMME

	NOTE	2005/2006 Actual \$	2005/2006 Budget \$	2004/2005 Actual \$
<b>REVENUES FROM ORDINARY ACTIVITIES</b>				
Governance		36,195	9,600	10,690
General Purpose Funding		3,433,612	3,454,871	3,090,755
Law, Order, Public Safety		23,468	2,200	13,944
Health		116,517	154,350	249,578
Education and Welfare		273,833	107,353	210,998
Housing		67,483	76,590	111,896
Community Amenities		142,024	136,700	188,179
Recreation and Culture		2,672,451	3,226,547	1,102,465
Transport		2,826,736	2,763,069	3,304,419
Economic Services		167,892	207,099	220,311
Other Property and Services		151,687	211,645	421,254
		<u>9,911,898</u>	<u>10,350,024</u>	<u>8,924,489</u>
<b>EXPENSES FROM ORDINARY ACTIVITIES (Excluding Borrowing Costs expense)</b>				
Governance		(478,388)	(375,753)	(342,294)
General Purpose Funding		(184,765)	(51,000)	(46,000)
Law, Order, Public Safety		(130,619)	(134,274)	(173,671)
Health		(212,358)	(252,226)	(237,068)
Education and Welfare		(321,083)	(191,835)	(171,321)
Housing		(228,339)	(204,200)	(226,409)
Community Amenities		(471,565)	(541,263)	(457,179)
Recreation & Culture		(1,112,655)	(1,078,225)	(784,659)
Transport		(3,361,928)	(4,932,734)	(4,931,076)
Economic Services		(420,610)	(436,148)	(266,065)
Other Property and Services		(175,624)	(723,996)	(180,335)
		<u>(7,097,934)</u>	<u>(8,921,654)</u>	<u>(7,816,077)</u>
<b>BORROWING COST EXPENSE</b>				
	2(b)			
Governance		(4,169)	(5,577)	(60,570)
Housing		(54,973)	(54,973)	(4,668)
Transport		(2,691)	(2,691)	0
Net Result		<u>2,752,131</u>	<u>1,365,129</u>	<u>1,043,174</u>



## SHIRE OF HALLS CREEK

## FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

## BALANCE SHEET

	NOTE	2005/2006 Actual \$	2004/2005 Actual \$
<b>CURRENT ASSETS</b>			
Cash and Cash Equivalents	3	1,432,025	2,517,189
Trade and Other Receivables	4	751,103	1,265,089
Inventories	5	112,783	89,930
<b>TOTAL CURRENT ASSETS</b>		<b>2,295,911</b>	<b>3,872,208</b>
<b>NON-CURRENT ASSETS</b>			
Property, Plant and Equipment	6	18,613,854	13,562,635
Infrastructure	6	6,105,045	6,395,956
<b>TOTAL NON-CURRENT ASSETS</b>		<b>24,718,899</b>	<b>19,958,591</b>
<b>TOTAL ASSETS</b>		<b>27,014,810</b>	<b>23,830,799</b>
<b>CURRENT LIABILITIES</b>			
Trade and Other Payables	8	1,006,519	559,926
Provisions	9	59,093	130,421
Long Term Borrowings	10	98,636	132,269
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,164,248</b>	<b>822,616</b>
<b>NON-CURRENT LIABILITIES</b>			
Provisions	9	40,766	41,656
Long Term Borrowings	10	881,584	790,446
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>922,350</b>	<b>832,102</b>
<b>TOTAL LIABILITIES</b>		<b>2,086,598</b>	<b>1,654,718</b>
<b>NET ASSETS</b>		<b>24,928,212</b>	<b>22,176,081</b>
<b>EQUITY</b>			
Retained Surplus		22,524,389	18,856,202
Reserves - Cash Backed	11	739,336	1,655,392
Reserves - Asset Revaluation	11	1,664,487	1,664,487
<b>TOTAL EQUITY</b>		<b>24,928,212</b>	<b>22,176,081</b>

This statement is to be read in conjunction with the accompanying notes.



## SHIRE OF HALLS CREEK

## FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

## CASH FLOW STATEMENT

	NOTE	2005/06 Actual \$	2005/06 Budget \$	2004/05 Actual \$
<b>Cash Flows From</b>				
<b>Operating Activities</b>				
<b>Receipts</b>				
Rates		1,020,791	1,059,940	654,696
Grants and Subsidies - operating		3,682,124	3,507,306	3,340,659
Contributions, Reimbursements & Donations		175,741	132,860	145,041
Fees and Charges		678,575	0	272,433
Interest Earnings		49,936	80,583	185,534
Goods and Services Tax		815,317	356,000	374,561
Other		9,091	2,047,343	78,688
		<u>6,431,575</u>	<u>7,184,032</u>	<u>5,051,612</u>
<b>Payments</b>				
Employee Costs		(1,722,867)	(1,868,394)	(1,917,100)
Materials and Contracts		(1,523,143)	(17,684,586)	(1,026,316)
Utilities (gas, electricity, water, etc)		(256,892)	(228,387)	(305,185)
Insurance		(210,712)	(133,983)	(209,452)
Interest		(33,774)	(63,241)	31,099
Goods and Services Tax		(910,438)	(356,000)	(374,561)
Other		0	(110,180)	(171,229)
Less Applicable to Capital Works		0	8,945,190	
		<u>(4,657,826)</u>	<u>(11,499,581)</u>	<u>(3,972,744)</u>
<b>Net Cash Provided By (Used In)</b>				
<b>Operating Activities</b>	12(b)	<u>1,773,749</u>	<u>(4,315,549)</u>	<u>1,078,868</u>
<b>Cash Flows from Investing Activities</b>				
Payments for Purchase of				
Property, Plant & Equipment		(5,862,979)	(6,221,430)	(2,856,334)
Payments for Construction of				
Infrastructure		(2,106,677)	(2,723,760)	(4,345,654)
Grants and Contributions for the Development of Assets		4,876,832	4,671,007	3,868,799
Proceeds from Sale of				
Plant & Equipment		<u>176,406</u>	<u>680,000</u>	<u>97,545</u>
<b>Net Cash Provided By (Used In)</b>				
<b>Investing Activities</b>		<u>(2,916,418)</u>	<u>(3,594,183)</u>	<u>(3,235,644)</u>
<b>Cash Flows from Financing Activities</b>				
Repayment of Debentures		(92,495)	(95,379)	(41,134)
Proceeds from Self Supporting Debentures		0	0	0
Proceeds from new Debentures		<u>150,000</u>	<u>150,000</u>	<u>0</u>
<b>Net Cash Provided By (Used In)</b>				
<b>Financing Activities</b>		<u>57,505</u>	<u>(95,379)</u>	<u>(41,134)</u>
<b>Net Increase (Decrease) in Cash Held</b>		<u>(1,085,164)</u>	<u>(8,005,111)</u>	<u>(2,197,910)</u>
Cash at Beginning of year		<u>2,517,189</u>	<u>2,517,189</u>	<u>4,715,099</u>
<b>Cash at End of Year</b>	12(a)	<u><u>1,432,025</u></u>	<u><u>(5,487,922)</u></u>	<u><u>2,517,189</u></u>

This statement is to be read in conjunction with the accompanying notes.



SHIRE OF HALLS CREEK  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2006

**1. SIGNIFICANT ACCOUNTING POLICIES**

*The significant accounting policies which have been adopted in the preparation of this financial report are:*

**(a) Basis of Accounting**

*The report is a general purpose financial report which has been prepared in accordance with applicable Australia Accounting Standards, other mandatory professional reporting requirements and the Local Government Act 1995 and its accompanying regulations (as amended) where required.*

*The report has also been prepared on the accrual basis under the convention of historical cost accounting.*

**First AIFRSs Financial Report**

*This is the Shire's first Australian equivalents to International Financial Reporting Standards ("AIFRSs") annual financial report covered by AIFRSs and AASB1 "First Time Adoption of Australian equivalents to International Financial Reporting Standards".*

*The preparation of the annual financial report in accordance with AIFRSs resulted in changes to the accounting policies as compared with the most recent annual financial statements prepared under previous Generally Accepted Accounting Principles ("previous GAAP").*

*The accounting policies set out below have been consistently applied to all periods presented in this financial report. They have also been applied in preparing an opening AIFRSs balance sheet as at 1 July 2004 for the purposes of the transition to Australian Accounting Standards - AIFRSs as required by AASB 1. The impact of the transition from previous GAAP to AIFRSs is explained in Note 35.*

**Compliance with IFRSs**

*International Financial Reporting Standards ("IFRSs") form the basis of Australian Accounting Standards adopted by the AASB, being AIFRSs. The financial report of the Shire complies with IFRSs and interpretations adopted by the International Accounting Standards Board except as follows:*

- AIFRSs include specific provisions relating to not-for-profit entities. These are not included in IFRSs.*
- Australian Accounting Standard AAS27 "Financial Reporting by Local Governments" also applies and there is no equivalent standard in IFRSs.*

*The principal areas of non-compliance with IFRSs include:*

- the recognition of non-reciprocal revenue;*
- the definition of value in use for the purposes of estimating the recoverable amount of impaired assets; and*
- the offsetting of asset revaluation increments and decrements on a class of asset basis rather than individual asset basis.*



## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

**1. SIGNIFICANT ACCOUNTING POLICIES (Continued)****(d) Land Held for Resale**

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale.

There was no land held for resale as at 30 June 2006.

**(e) Depreciation of Non-Current Assets**

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

Buildings	25-40 years
Office Furniture	8 years
Office Equipment	5 years
IT Related Equipment	3 years
Plant and Equipment	8 years
Mobile plant and Vehicles	8 years
Large Road Construction Plant & Equip	15 years
Roads Sealed	10 years
Roads Unsealed	10 years
Footpaths	20 years
Other Infrastructure	20 years

**(f) Capitalisation of Assets**

Capital expenditure is an amount expended to acquire future services potential or economic benefits. This will be recognised where it can be clearly identified that the expenditure represents a single purchase or acquisition, except in the case of computer equipment and other peripherals (including landing, freight, commissioning, design, appraisals & other such costs) in excess of the following thresholds:

Land	0
Buildings	\$5,000
Plant and Equipment	\$3,000
Office Furniture & Equipment	\$1,500
Mobile plant and Vehicles	\$3,000
Tools	\$1,500
Roads Sealed	\$5,000
Roads Unsealed	\$5,000
Footpaths	\$5,000
Other Infrastructure	\$2,000



SHIRE OF HALLS CREEK  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2006

**1. SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**(j) Superannuation**

The Shire of Halls Creek contributes to the Local Government Superannuation Scheme and the Occupational Superannuation Fund. Both funds are defined contribution schemes.

**(k) Interest Rate Risk**

The Shire's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is considered negligible for all financial instruments other than borrowings. Information on interest rate risk as it applies to borrowings is disclosed in Note 19.

**(l) Credit Risk**

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets is the carrying amount, net of any provisions for doubtful debts, as disclosed in the statement of financial position and notes to and forming part of the financial report. The Shire does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Shire.

**(m) Net Fair Values**

The net fair value of assets and liabilities approximate their carrying values. No financial assets and financial liabilities are readily traded on organised markets in standardised form. Financial assets where the carrying amount exceeds net fair values have not been written down as the Council intends to hold these assets to maturity.

The aggregate net fair value and carrying amounts of financial assets and financial liabilities are disclosed in the statement of financial position and in the notes to and forming part of the financial report.

**(n) Inventories**

Inventories are valued at the lower of cost and net realisable value.

**(o) Rounding of Amounts**

All amounts shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

**(p) Comparative Figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**(q) Goods and Services Tax**

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable.

Receivables and Payables in the Statement of Financial Position are stated inclusive of applicable GST.



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

2. REVENUES AND EXPENSES	NOTE	2005/2006 Actual \$	2004/2005 Actual \$
(a) Result from Ordinary Activities includes:			
(i) Charging as Expenses:			
<b>Auditors Remuneration</b>			
- Audit		16,909	12,671
- Other Services		0	0
<b>Doubtful Debts</b>			
- Rate Debtors		24,770	82,766
- Sundry Debtors		105,230	20,000
<b>Depreciation</b>			
Buildings		338,335	220,538
Furniture and Equipment		50,617	40,623
Mobile Plant/Vehicles		13,214	12,881
Plant		242,520	230,000
Infrastructure - Roads		2,154,706	4,100,695
Infrastructure - Other		242,882	0
		<u>3,042,274</u>	<u>4,604,737</u>
<b>Interest Expenses</b>			
Debentures	19	61,833	65,238
<b>Rental Charges</b>			
Operating leases		17,553	42,182
(ii) Crediting as Revenues:			
		2005/2006 Actual \$	2005/2006 Budget \$
<b>Interest Earnings</b>			
Investments			2004/2005 Actual \$
- Reserve Funds		39,192	72,181
- Municipal Funds		10,744	171,918
- Other Interest Earnings	24	0	19,263
		<u>49,936</u>	<u>263,362</u>



SHIRE OF HALLS CREEK  
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2006

**2. OPERATING REVENUES AND EXPENSES (Continued)**

*(b) Statement of Objective (Continued)*

**TRANSPORT**

*Construction and maintenance of roads, town streets and footpaths, street cleaning, street lighting, and the operation of the airports*

**ECONOMIC SERVICES**

*Objective: To help promote the Shire and improve its economic well being.*

*Activities: The regulation and provision of tourism, area promotion and building control*

**OTHER PROPERTY & SERVICES**

**Private Works**

*Private works are undertaken on a small and large scale and through the year it cannot be forecasted as to the amount of works that will be undertaken.*

**Public Works Overheads**

*All costs associated with the employment of Council's Technical Services section are assigned to this sub Programme, and then throughout the course of the year the costs are reallocated to the relevant programmes.*

**Plant Operation Costs**

*All costs associated with the operation of Council's plant fleet are assigned to this sub programme, and throughout the year are reallocated to relevant work jobs on which the plant worked, to obtain accurate costs of that job. Items of plant which determine actual costs. Costs include fuels, oils, repairs and depreciation*

**Salaries & Wages**

*This sub Programme identifies the total salaries and wages costs expected for the year and these are also reallocated throughout all sub Programmes during the financial year to reflect true costs.*

**Misc/Unclassified**

*This sub programme records both income and expense for goods/services that cannot be allocated to a particular job or programme. It includes expenses incurred by the Shire that are later recouped from third parties, such as the COAG trial, as part of special auspiced funding.*



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

## 2. OPERATING REVENUES AND EXPENSES (Continued)

	2005/2006 Actual \$	2004/2005 Actual \$
(c) Conditions Over Contributions (Continued)		
Less:		
Grants which were recognised as revenues in a previous reporting period and which were expended in the current reporting period in the manner specified by the contributor.	2005/2006 Actual \$	2004/2005 Actual \$
Youth Suicide Prevention Strategy	13,812	19,517
Croc Fest - Kimberley Develop. Commission	50,000	0
Croc Fest - WALGA Roadwise	5,289	0
Hall/Thomas Street Road to Recovery	19,986	10,620
HDWA - AEHO equipment/car	130,053	0
Garden area	0	36,023
Balgo Access Road - RAR	0	48,000
Balgo Access Road - MRWA	0	93,000
Sturt Creek - Roads to Recovery	0	33,153
Tanami Road Roads to recovery	0	145,080
Roads to Recovery - TBA	0	140,943
Tanami Road - MRWA	0	1,053,739
	<u>219,140</u>	<u>1,580,075</u>
Closing balances of unexpended grants	<u>1,340,177</u>	<u>689,590</u>
Comprising of:		
Youth Suicide Prevention Strategy	0	13,812
Safety and Crime Prevention	0	11,200
Croc Fest - Kimberley Develop. Commission	0	50,000
Croc Fest - WALGA Roadwise	0	5,289
HDWA - AEHO equipment/car	0	50,341
Healthy Stores Programme - KDC	0	200,000
Promotion of Tanami - NT Government	0	15,000
Hall/Thomas Street Road to Recovery	0	19,986
Duncan Road - Regional Road Group	0	113,425
Duncan Road - Regional Road Group	0	210,537
Aware Programme - FESA Grant	17,289	0
Office Crime Prevention	2,400	0
HDWA - Unspent 05/06 AEHO contribution	31,702	0
OCP - Youth Spaces	3,765	0
Grants/Contribution - King of the Kimberley	7,931	0
Donation - Halls Creek Youth Service Fundraising	1,927	0
OCP - Mobile DJ/Disco Trailer	2,098	0
DCD - Youth Development Holiday programme	1,000	0
DCD - Youth Week	970	0
DHAC - NYSPS Unspent grant	30,889	0
OCP - Tjurabalan workshops	5,000	0
Special donations/contributions to Youth Services	5,181	0
OCP - HYPE contribution	5,000	0
DCD - HYPE initial contract contribution	14,643	0
DOTARS - R2R Unspent Tanami Rd	59,251	0
FAGS - Remote Access Roads	53,810	0
MRWA Special - Tanami Funding	54,806	0
Duncan Road - MRWA RRG	39,650	0
Gordon Downs Road - MRWA RRG	10,692	0
DOTARS - R2R Supplementary	440,647	0
Croc Fest Roadwise (auspiced)	1,364	0
Safety and Crime Prevention	11,200	0
Healthy Stores Programme - KDC	200,000	0
Promotion of Tanami - NT Government	15,000	0
Duncan Road - Regional Road Group	113,425	0
Duncan Road - Regional Road Group	210,537	0
	<u>1,340,177</u>	<u>689,590</u>



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

	2005/2006 Actual \$	2004/2005 Actual \$
<b>6. PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE</b>		
Land - Cost	1,612,000	1,612,000
Less Accumulated Depreciation	0	0
	<u>1,612,000</u>	<u>1,612,000</u>
Buildings - Cost	16,326,348	10,671,018
Less Accumulated Depreciation	(1,492,545)	(1,154,211)
	<u>14,833,803</u>	<u>9,516,807</u>
Furniture and Equipment - Cost	592,340	559,034
Less Accumulated Depreciation	(405,539)	(354,921)
	<u>186,801</u>	<u>204,113</u>
Mobile Plant/Vehicles	3,161,692	3,531,139
Less Accumulated Depreciation	(1,395,633)	(1,742,126)
	<u>1,766,059</u>	<u>1,789,013</u>
Plant - Cost	1,058,291	1,052,663
Less Accumulated Depreciation	(843,100)	(611,961)
	<u>215,191</u>	<u>440,702</u>
Infrastructure - Others	4,430,105	4,297,846
Less Accumulated Depreciation	(2,591,316)	(2,348,433)
	<u>1,838,789</u>	<u>1,949,413</u>
Infrastructure - Roads	65,861,304	63,886,886
Less Accumulated Depreciation	(61,595,048)	(59,440,343)
	<u>4,266,256</u>	<u>4,446,543</u>
<b>CLOSING BALANCES</b>	<b>24,718,899</b>	<b>19,958,591</b>

Effective from 01 July 2004, Council resolved that the valuation of land, buildings and other infrastructure be the deemed cost, and that all assets acquired from 01 July 2004 be valued using the cost method, in accordance with Australian Accounting Standards.

This was in accordance with the exemptions on application of Australian Accounting Standard AASB 1 "First-time Adoption of Australian Equivalents to International Financial Reporting Standards". These assets, along with all other plant and equipment asset classes, are now being carried at cost. Whilst they are not subject to a policy of regular revaluation, they are subject to an annual assessment as to whether there is any indication an asset may have been impaired in accordance with AASB 136 "Impairment of Assets".

**Movements in Carrying Amounts**

The following represents the movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land & Buildings \$	Furniture & Equipment \$	Mobile Plant/ Vehicles \$	Plant \$	Infrastructure Other \$	Infrastructure Roads \$	Total \$
Balance as at 1 July 2005	11,128,807	204,113	1,789,013	440,702	1,949,413	4,446,543	19,958,591
Additions	5,655,331	33,305	157,334	17,009	132,258	1,974,419	7,969,656
Disposals	0	0	(167,074)	0	0	0	(167,074)
Revaluations - Increment	0	0	0	0	0	0	0
- (Decrement)	0	0	0	0	0	0	0
Impairment - (Losses)	0	0	0	0	0	0	0
- Reversals	0	0	0	0	0	0	0
Depreciation Operating Expense	(338,335)	(50,617)	(13,214)	(242,520)	(242,882)	(2,154,706)	(3,042,274)
Balance as at 30 June 2006	<u>16,445,803</u>	<u>186,801</u>	<u>1,766,059</u>	<u>215,191</u>	<u>1,838,789</u>	<u>4,266,256</u>	<u>24,718,899</u>



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

	NOTE	2005/06 Actual \$	2005/06 Budget \$	2004/05 Actual \$
<b>11. RESERVES - CASH BACKED</b>				
<b>(a) Employee Entitlement Reserve</b>				
Opening Balance		54,837	54,837	52,175
Amount Set Aside / Transfer to Reserve		823	2,663	2,662
Amount Used / Transfer from Reserve		(21,750)	20,000	0
		<u>33,910</u>	<u>77,500</u>	<u>54,837</u>
<b>(b) Office Equipment Reserve</b>				
Opening Balance		30,489	30,489	0
Amount Set Aside / Transfer to Reserve		564	20,810	30,489
Amount Used / Transfer from Reserve	(X)	0	(43,220)	0
		<u>31,053</u>	<u>8,079</u>	<u>30,489</u>
<b>(c) Office Redevelopment Reserve</b>				
Opening Balance		22,210	0	150,539
Amount Set Aside / Transfer to Reserve	(X)	0	0	44,118
Amount Used / Transfer from Reserve		0	0	(172,447)
		<u>22,210</u>	<u>0</u>	<u>22,210</u>
<b>(d) Airport Capital</b>				
Opening Balance	(X)	0	0	113,183
Amount Set Aside / Transfer to Reserve		0	0	5,775
Amount Used / Transfer from Reserve		0	0	(118,958)
		<u>0</u>	<u>0</u>	<u>0</u>
<b>(e) Airport Operating</b>				
Opening Balance		400,000	400,000	535,000
Amount Set Aside / Transfer to Reserve	(X)	6,004	16,000	27,296
Amount Used / Transfer from Reserve		(5,672)	(5,672)	(162,296)
		<u>400,332</u>	<u>410,328</u>	<u>400,000</u>
<b>(f) Plant Replacement</b>				
Opening Balance		192,237	211,137	200,888
Amount Set Aside / Transfer to Reserve	(X)	3,174	34,200	10,249
Amount Used / Transfer from Reserve		0	(100,000)	(18,900)
		<u>195,411</u>	<u>145,337</u>	<u>192,237</u>
<b>(g) Staff Housing</b>				
Opening Balance		87,514	103,724	135,079
Amount Set Aside / Transfer to Reserve	(X)	1,556	2,074	6,644
Amount Used / Transfer from Reserve		(32,650)	(32,650)	(54,209)
		<u>56,420</u>	<u>73,148</u>	<u>87,514</u>
<b>(h) Aquatic Centre</b>				
Opening Balance		612,985	1,476,827	1,959,134
Amount Set Aside / Transfer to Reserve	(X)	22,172	30,568	102,287
Amount Used / Transfer from Reserve		(635,157)	(1,507,395)	(1,448,436)
		<u>0</u>	<u>0</u>	<u>612,985</u>
<b>(i) Recreation Reserve</b>				
Opening Balance		255,120	255,121	172,145
Amount Set Aside / Transfer to Reserve	(X)	3,829	99,415	82,975
Amount Used / Transfer from Reserve		(258,949)	(339,745)	0
		<u>0</u>	<u>14,791</u>	<u>255,120</u>
<b>(j) TV Rebroadcasting Reserve</b>				
Opening Balance	(X)	0	5,525	0
Amount Set Aside / Transfer to Reserve		0	221	0
Amount Used / Transfer from Reserve		0	(5,746)	0
		<u>0</u>	<u>0</u>	<u>0</u>



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

## 12. NOTES TO THE CASH FLOW STATEMENT

## (a) Reconciliation of Cash

For the purposes of the cash flow statement, cash includes cash on hand and in banks and investments, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the balance sheet as follows:

	NOTE	2005/2006 Actual \$	2005/2006 Budget \$	2004/2005 Actual \$
Cash - Unrestricted	3	(647,488)	(933,968)	172,207
Cash - Restricted	3	2,079,513	3,306,713	2,344,982
		<u>1,432,025</u>	<u>2,372,745</u>	<u>2,517,189</u>

## (b) Reconciliation of Net Cash Provided By Operating Activities to Net Result

Net Profit (or Loss)	2,752,131	(1,043,174)
Depreciation	3,042,274	(4,604,737)
Impairment (Loss)/Reversal		
(Profit)/Loss on Sale of Asset	(9,332)	19,991
(Increase)/Decrease in Receivables	381,169	845,716
Increase/(Decrease) in Doubtful Debts	80,000	(20,000)
(Increase)/Decrease in Inventories	(22,853)	18,103
Increase/(Decrease) in Payables	499,410	(320,738)
Increase/(Decrease) in Employee Provisions	(72,218)	(61,292)
Grants/Contributions for the Development of Assets	(4,876,832)	3,868,798
Net Cash from Operating Activities	<u>1,773,749</u>	<u>(1,078,688)</u>

## (c) Credit Standby Arrangements

Bank Overdraft limit	0	0
Bank Overdraft at Balance Date	0	0
Credit Card Limit	0	0
Credit Card Balance at Balance Date	0	0
Total Amount of Credit Unused	<u>0</u>	<u>0</u>

## (d) Loan Facilities

Loan Facilities Liability - Current	98,636	132,269
Loan Facilities - Non-Current	881,584	790,446
Total Facilities in Use at Balance Date	<u>980,220</u>	<u>922,715</u>
Unused Loan Facilities at Balance Date	<u>0</u>	<u>0</u>



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

15. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY	2005/2006 Actual \$	2004/2005 Actual \$
Governance	1,048,804	887,028
General Purpose Funding	216,870	0
Law, Order, Public Safety	30,632	65,258
Health	137,938	77,029
Education and Welfare	125,097	65,266
Housing	2,532,245	2,654,005
Community Amenities	60,693	38,024
Recreation and Culture	11,746,932	7,605,755
Transport	7,241,496	8,480,921
Economic Services	147,825	0
Other Property and Services	2,199,132	3,957,513
Unallocated (Cash)	1,527,146	0
	<u>27,014,810</u>	<u>23,830,799</u>

16. FINANCIAL RATIOS	2005/2006	2004/2005	2003/2004
Current Ratio (U)	0.19 (U)	1.86	0.38
Untied Cash to Trade Creditors Ratio ✓	0.00 ✓	0.44	0.00
Debt Ratio (U)	0.08 (U)	0.03	0.03
Debt Service Ratio ✓	0.03 ✓	0.02	0.02
Gross Debt to Revenue Ratio (U)	0.20 (U)	0.20	0.21
Gross Debt to Economically Realisable Assets ✓	0.05 ✓	0.05	0.06
Rate Coverage Ratio ✓	0.13 ✓	0.09	0.08
Outstanding Rates Ratio ✓	0.19 ✓	0.30	0.27

The above rates are calculated as follows:

Current Ratio equals	$\frac{\text{Current assets minus restricted current assets}}{\text{Current liabilities minus liabilities associated with restricted assets}}$
Untied Cash to Trade Creditors Ratio	$\frac{\text{Untied cash}}{\text{Unpaid trade creditors}}$
Debt Ratio equals	$\frac{\text{Total liabilities}}{\text{Total assets}}$
Debt Service Ratio equals	$\frac{\text{Debt Service Cost (Principal \& Interest)}}{\text{Available operating revenue}}$
Gross Debt to Revenue Ratio	$\frac{\text{Gross debt}}{\text{Total revenue}}$
Gross Debt to Economically Realisable Assets Ratio	$\frac{\text{Gross debt}}{\text{Economically realisable assets}}$
Rate Coverage Ratio equals	$\frac{\text{Net rate revenue}}{\text{Operating revenue}}$
Outstanding Rates Ratio equals	$\frac{\text{Rates outstanding}}{\text{Rates collectable}}$



## SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

## 17. DISPOSAL &amp; REPLACEMENT OF ASSETS (continued)

17a The following assets were purchased during the year (continued)

	Asset No	G/L Account	Actual	\$	Budget	\$
<b>Furniture and Equipment</b>						
Mobile Disco/DJ Trailer	7002		\$	14,299		
Youth Services various (dvd, kitchen items)	7008		\$	1,139	\$	10,800
Website	7009		\$	1,914	\$	-
Admin computer monitors	7010		\$	2,828	\$	6,000
Admin Computer System					\$	40,190
Admin computer UPS	7011		\$	2,581	\$	-
Admin desktop computers	7012-5		\$	8,582	\$	-
Café Chairs - Visitors Centre	7015		\$	982	\$	-
Staff Housing - Televisions	7021		\$	980	\$	2,485
<i>sub total</i>			\$	33,305	\$	59,475
<b>Infrastructure - Roads</b>						
Tanami Road			\$	1,594,305	\$	1,346,000
Hall/Thomas Streets			\$	91,013	\$	109,633
Mulan Access Road			\$	118,196	\$	100,000
Mt Pierre Road			\$	5,254	\$	53,268
Duncan Road			\$	165,651	\$	733,919
Gordon Downs			\$	-	\$	81,000
Bohemai Downs			\$	-	\$	53,268
<i>sub total</i>			\$	1,974,419	\$	2,477,088
<b>Infrastructure - Other</b>						
Airport Fencing	3049		\$	23,858	\$	40,000
Airport Water line	7020		\$	6,112	\$	-
Airport Welcome Sign	7005		\$	4,796	\$	5,672
Airpot Security system	7018		\$	4,113	\$	116,000
Depot Security gate & operating system	7004		\$	35,978	\$	20,000
Cemetery Improvements			\$	-	\$	60,000
Playground equipment - Aquatic & Recreation Centre	7019		\$	20,081	\$	50,000
Refuse site improvements	7007		\$	37,320	\$	25,000
<i>sub total</i>			\$	132,258	\$	316,672
			\$	7,969,656	\$	8,945,190



# SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

### 18 INFORMATION ON DEBENTURES

#### (a) Debenture Repayments

Particulars	Principal 1-Jul-05	New Loans	Principal Repayments		Principal 30-Jun-06		Interest Repayments		
			Actual	Budget	Actual	Budget	Rate %	Actual	Budget
Loan 20 - Airpot	53,211	0	25,579	26,586	27,632	14,083	7.88	2,691	2,691
Loan 21 - Duplex	159,300	0	31,468	32,513	127,832	113,310	6.64	9,019	9,019
Loan 22 - CEO house	137,322		14,648	15,136	122,674	114,982	6.67	8,431	8,431
Loan 23 - Triplex	572,882		14,956	15,456	557,926	550,071	6.68	37,523	37,523
Loan 24 - Office Redvelopment	0	150,000	5,844	5,688	144,156	144,312	5.79	4,169	4,223
	922,715	150,000	92,495	95,379	980,220	936,758		61,833	61,887

#### (b) New Debentures - 2005/2006

Particulars/Purpose	Amount Borrowed		Institution	Loan Type	Term (Years)	Total Interest & Charges \$	Interest Rate %	Amount Used		Balance Unspent \$
	Actual \$	Budget \$						Actual \$	Budget \$	
Fund the redevelopment of the Shire of Halls Creek Office Building	150,000	150,000	WATC	DEBENTURE	9	50,272	5.79	150,000	150,000	NIL



# SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

### 19. RATING INFORMATION - 2005/2006 FINANCIAL YEAR

RATE TYPE	Rate in \$ (cents)	Number of Properties	Rateable Value	Rate Revenue	Interim & Back Rates	Total Revenue	Budget Rate Revenue	Budget Interim Rate	Budget Back Rate	Budget Total Revenue
<b>General Rate</b>										
- Gross rental value	1.0800	300	4,218,289.0	424,248	(6,230)	418,018	424,248	0	0	424,248
- Unimproved Value Mining	10.6000	186	1,964,390	207,852	(8,682)	199,170	207,853	2,500	0	210,353
- Unimproved Value Pastoral	5.9000	41	3,945,527	232,786	0	232,786	232,786	0	0	232,786
<b>Sub-Totals</b>		527	10,128,206	864,886	(14,912)	849,974	864,887	2,500	0	867,387
<b>Minimum Rate</b>	<b>Minimum \$</b>									
- Gross rental value	468	18	35,730	8,424	0	8,424	8,424	0	0	8,424
- Unimproved Value Mining	598	137	308,855	80,730	0	80,730	80,730	0	0	80,730
- Unimproved Value Pastoral	468	3	18,950	2,340	0	2,340	2,340	0	0	2,340
<b>Sub-Totals</b>		158	363,535	91,494	0	91,494	91,494	0	0	91,494
Ex Gratia						941,468				958,881
<b>Totals</b>						941,468				958,881

Prior Year Rates written off  
(Not included above)

These Rates relate to previous years and were treated as an expense.

40,785

0



# SHIRE OF HALLS CREEK

## NOTES TO AND FORMING PART OF THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2006

	2005/2006 Actual \$	2004/2005 Actual \$
<b>24. FEES &amp; CHARGES</b>		
General Purpose Funding	29,223	1,210
Governance	0	1,375
Law, Order, Public Safety	4,980	290
Health	740	350
Education & Welfare	43,450	0
Housing	67,483	59,585
Community Amenities	135,519	132,294
Recreation & Culture	61,084	47,645
Transport	74,244	86,166
Economic Services	133,817	121,786
Other Property & Services	60,218	63,915
	<u>610,758</u>	<u>514,616</u>

There were no changes during the year to the amount of the fees or charges detailed in the original budget.

	2005/2006 Actual \$	2004/2005 Actual \$
<b>25. ECONOMIC DEPENDENCY - GRANT REVENUE</b>		
A significant portion of Revenue is received by way of grants from the State and Federal Government. These Revenues are:		
<b>By Nature and Type</b>		
Grants and Subsidies - Operating	3,384,157	3,868,798
Grants and Subsidies - Non Operating	4,721,832	3,371,444
	<u>8,105,989</u>	<u>7,240,242</u>
<b>By Programme</b>		
General Purpose Funding	2,412,983	2,115,286
Law, Order, Public Sector	18,488	13,200
Health	106,686	247,696
Education & Welfare	230,383	200,207
Housing	0	50,000
Community Amenities	0	48,285
Recreation and Culture	2,594,299	1,046,528
Transport	2,728,391	3,196,162
Economic Services	14,759	55,289
Other property and services	0	267,589
	<u>8,105,989</u>	<u>7,240,242</u>

	2005/2006 Actual \$	2005/2006 Budget \$	2004/2005 Actual \$
<b>26. COUNCILLORS' REMUNERATION</b>			
The following fees, expenses and allowances were paid to council members and/or the president.			
Meeting Fees	27,221	27,000	3,360
Travelling Expenses	16,769	8,500	7,320
Telecommunications	8,000	8,000	2,500
President's Allowance	2,500	2,500	4,552
Deputy President's Allowance	0	0	9,000
	<u>54,490</u>	<u>46,000</u>	<u>26,732</u>